

**2021 Institute on Management and Leadership  
October 26-29, 2021  
Rochester, New York**

**SHELL AGENDA**

Tuesday, October 26 *State Members only*

9:00am **Executive Committee Meeting** – *by invitation only*

11:30am State Collaborative Focus Group – *by invitation only*

12:00pm Registration Open

1:00pm **State Member Day Welcome and Introductions**

1:15pm **Roll Call of the States**

2:00pm **Learning Lab**

2:30pm **SEED Session**

3:15pm Break

3:30pm **Learning Lab**

4:30pm **Enterprise-wide Data Management**

5:15pm Adjourn

Dinner on Your Own

Wednesday, October 27

7:30am Registration Open

8:00am **Networking Breakfast**

9:00am **Welcome and Agenda Review**

9:15am **Learning Lab**

10:15am	<b>Partnered Research Presentation</b>
11:00am	Break
11:15am	<b>Learning Lab</b>
12:00pm	<b>State Members Networking Lunch – State Members Only</b>
12:00pm	<b>Corporate Council Luncheon Meeting – All Corporate Partners Welcome</b>
1:30pm	<b>Institute Kick-Off</b> <ul style="list-style-type: none"> <li>• <i>Brom Stibitz, NASCA President &amp; Director and Chief Information Officer, Michigan Department of Technology, Management and Budget</i></li> <li>• <i>Curt Topper, NASCA Program Committee Chair &amp; Secretary, Pennsylvania Department of General Services</i></li> <li>• <i>Pam Goins, Executive Director, NASCA</i></li> </ul>
1:45pm	<b>Redefining Agility and Resilience</b> <ul style="list-style-type: none"> <li>• <i>Antonio Oftelie, Leadership for a Networked World, Harvard University</i></li> </ul>
3:00pm	<b>NASCA Connection Point</b>
3:30pm	<b>Introduction to State Spotlights</b>
3:45pm	<b>Spotlight #1: Missouri’s Fusion Cell Initiative</b>
5:00pm	Break
5:30pm	Buses leave hotel for Offsite Event
6:00pm	<b>Awards Ceremony &amp; Dinner: Arbor at the Port</b> <i>(Hosted by CGI)</i>

Thursday, October 28

8:00am	<b>Annual Business Meeting and Breakfast</b>
9:00am	<b>Welcome and Agenda Review</b>
9:15am	<b>Harvard Business School Case</b> <ul style="list-style-type: none"> <li>• <i>David Ager, Harvard Business School</i></li> </ul>

10:45am **NASCA Connection Point**

11:15am **Executive Education – Emerging to Agility**

12:15pm Networking Lunch

1:30pm **Spotlight #2: Illinois’ Employee Wellness and Learning**

2:45pm **NASCA Connection Point**

3:15pm **Reimagining the Future: Transformation Insights from AB InBev**

4:30pm Break

6:00pm **Dine Around Rochester**

Friday, October 29

8:00am **Open Mic Issue Share Breakfast**

9:00am **Welcome and Agenda Review**

9:15am **Spotlight #3: Montana’s Rethinking the Workplace Initiative**

10:45am **Lessons Learned and State Action Planning**

11:15am **Report Out**

11:45am **Closing Comments and Evaluation**

12:00 pm **Adjourn**